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Workflow, Rule, and Optimization Engines:  
Working Together,  
Jacob Feldman, PhD

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- Modern document-intensive business processes require the integration of multiple technologies in a single practical solution. In particular:
  - **Workflow Engine**
    - to define and execute a business process
  - **Rule Engine**
    - to define and execute business logic
  - **Optimization Engine**
    - to find an optimal solution for the business problem

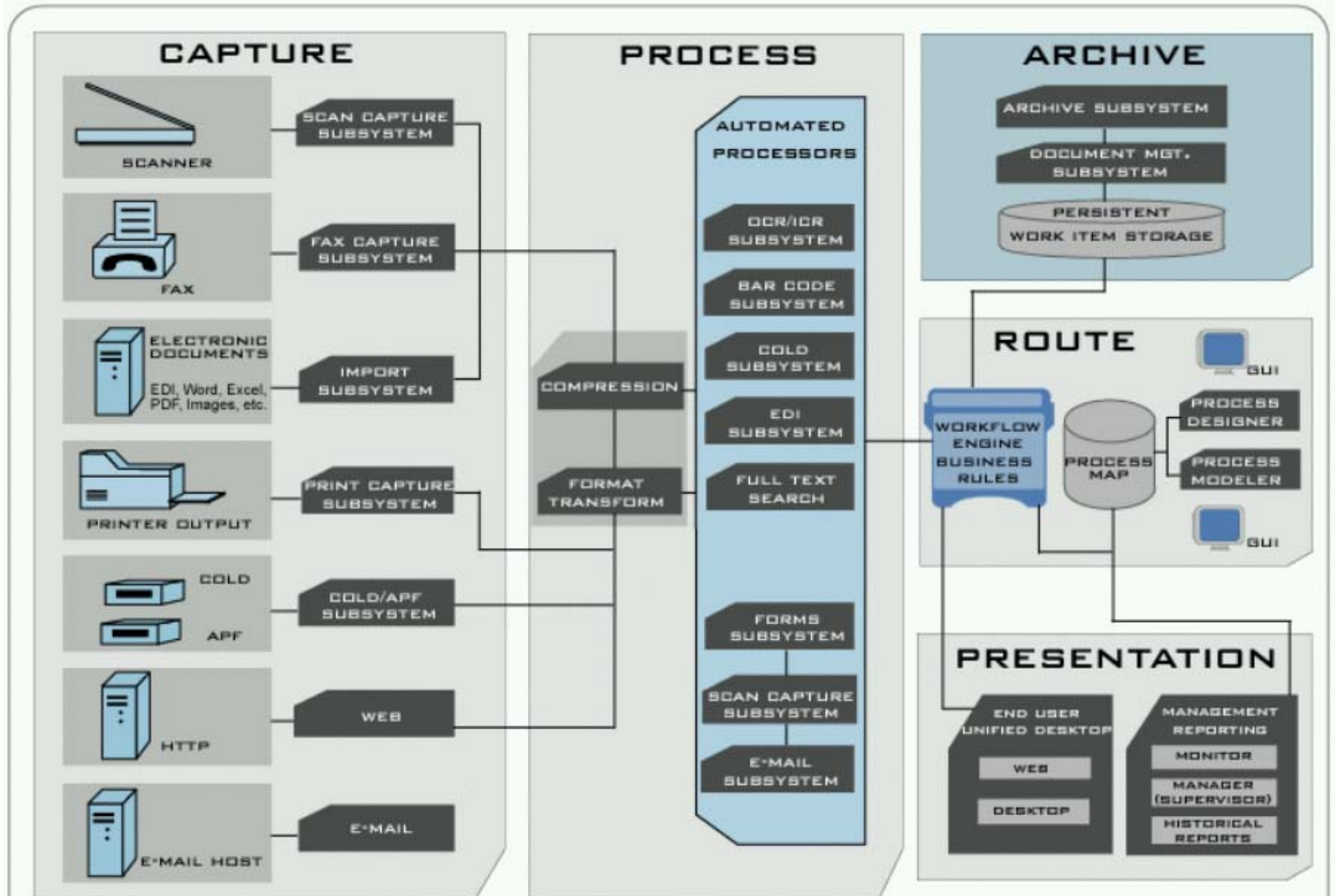
- Claims processing, loan origination, service configuration, insurance policy management are typical examples of the complex document-intensive business processes
- Workflow engines are used to design and execute such processes
- They provide necessary tools to capture, process, route, and archive documents and associated information needed to successfully complete document management
- However, a pure workflow technology itself is missing automatic decision support capabilities

- Business rules management frameworks have already proved their efficiency for rules representation, maintenance, and execution
- At the same time, business rules are always attached to a business process
- So, it is natural for business rules to be used to create decision support workflow nodes. Such nodes can control the workflow logic, generate and redirect workflow items

- A typical workflow engine allows customers to:
  - Make sense of the *flood of unstructured information* that enters the enterprise
  - Provide the right information, to the right person, at the right time, to get the job done -- *right*
- Example: Exigen Workflow Framework
  - Provides a consistent Workflow methodology for both knowledge-based and administrative jobs regardless of:
    - Location
    - Customer interaction channel
    - Task
    - Role



# A Workflow Framework



- **Scanning**
- **Inbound Fax**
- **Outbound Fax**
- **Document Formats**
- **Imaging**
- **OCR/ICR**
- **Bar Code**
- **COLD**
- **Non-Structured Data Archives**
- **Repository database**

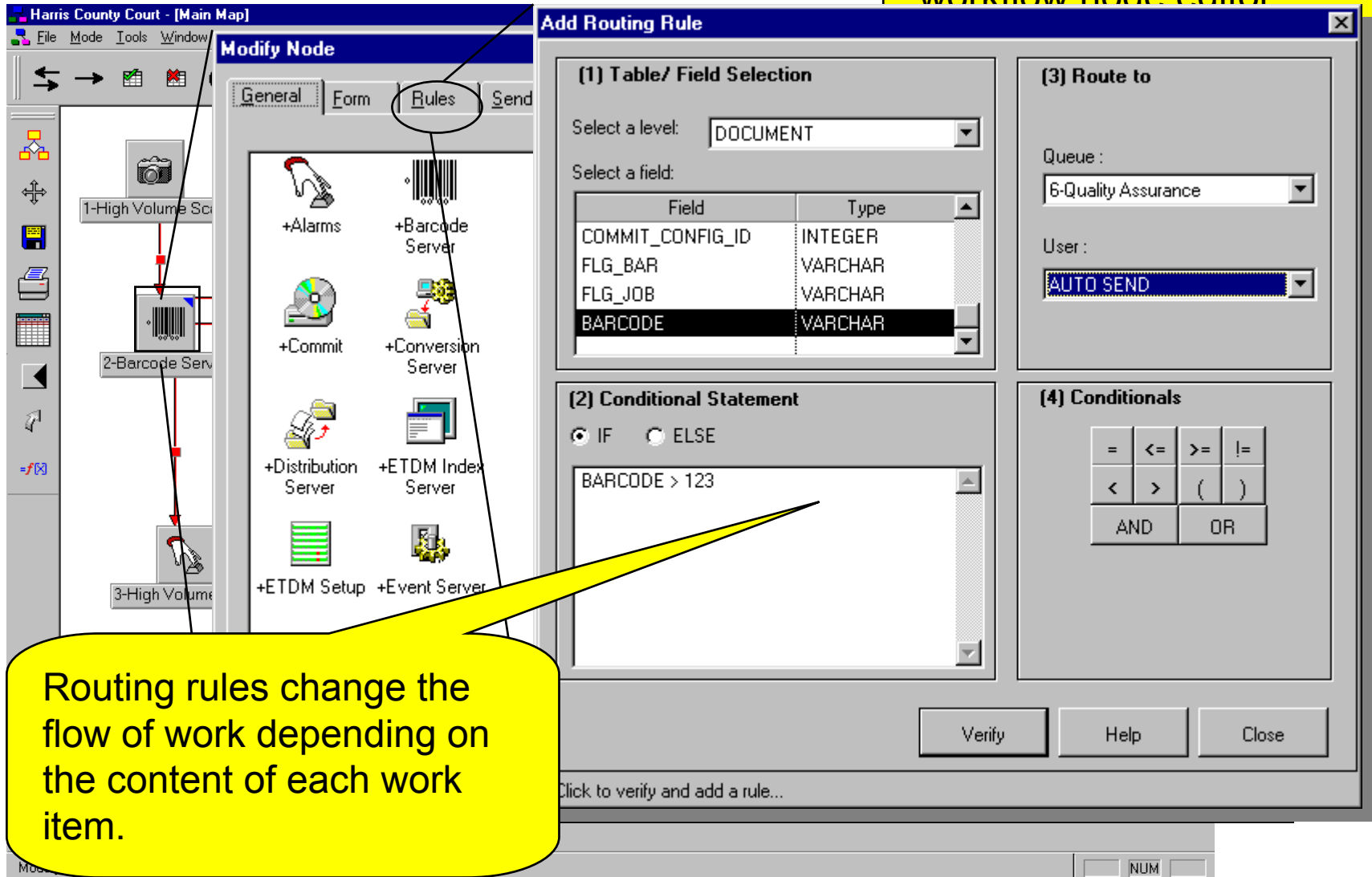
- Design work processes using visual tools – Workflow Designers
- Create complex routing rules using “drag & drop”
- Route work items to user groups or automated processors
- Manage data flow through legacy (core business systems) environments
- Monitor and report on business processes; escalate and alarm business bottlenecks
- Centralize into one location or distribute work to branch organizations



- Skills-based Routing
  - Knowledge worker abilities matched to item requirement
  - Approval and QA automation
- Context-based Routing
  - Customer segmentation
  - Item difficulty
  - Location of customer or issue
- Workload-based Routing
  - Named User, Push, and/or Pull Metaphors
- Audit log and tracking

# Example of a Workflow Designer with Routing Rules

For each work item, the workflow node editor



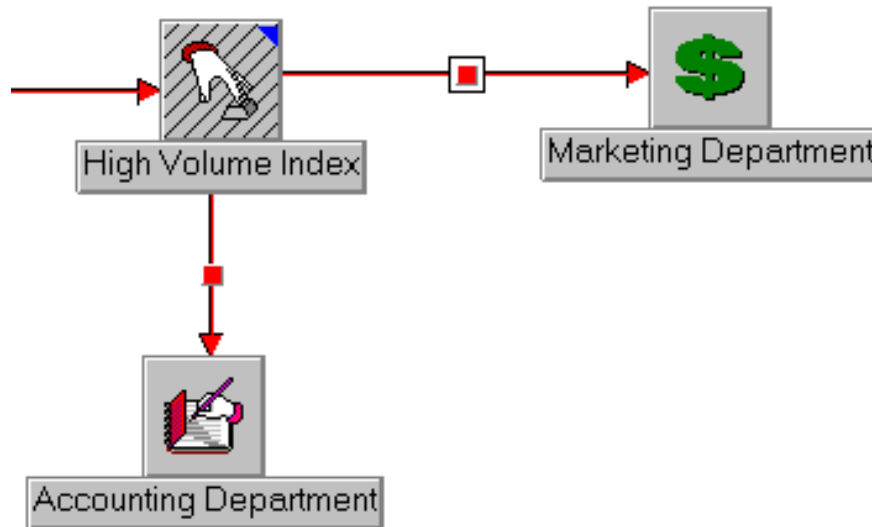
The screenshot shows the 'Harris County Court - [Main Map]' application. A workflow map on the left shows three nodes: '1-High Volume Sc...', '2-Barcode Serv...', and '3-High Volume...'. A 'Modify Node' dialog is open, with the 'Rules' tab selected. A yellow callout bubble points to the 'Rules' tab with the text: "Routing rules change the flow of work depending on the content of each work item."

The 'Add Routing Rule' dialog is also open, showing the following configuration:

- (1) Table/ Field Selection:** Select a level: DOCUMENT; Select a field: BARCODE (highlighted in the table below).
- (2) Conditional Statement:** IF  ELSE ; Statement: BARCODE > 123
- (3) Route to:** Queue: 6-Quality Assurance; User: AUTO SEND
- (4) Conditionals:** Buttons for =, <=, >=, !=, <, >, (, ), AND, OR.

Buttons at the bottom of the 'Add Routing Rule' dialog include 'Verify', 'Help', and 'Close'. A footer note says 'Click to verify and add a rule...'


- Events



Assign Event
✕

Assign/ Modify Event

Event :

 Send e-mail notification

Pend

Print Parcel Documents

Push

Release Folder Work Item

Remove Page Notes

Rendezvous

Route

Send e-mail notification

Set Defaults to Folder Fields

Set Defaults to Subfolder Fields

Split parcel and push

Submit Folder Work Item

Parameter List :

Mail profile name

Description :

Sends e-mail notification when parcel arrives to user

Apply

Help

Cancel

- Insurance
  - Underwriting
  - Claims processing
  - Agency automation (B2B Sell Side automation)
- Finance
  - Loan origination
  - Credit Card Issuance and processing of payments
  - Broker automation
  - Front Office automation
    - Signature Card Authorization
  - Account management
- General business
  - AR/AP
  - HR
  - Document Enabling SAP
  - Doc Archival/Retention
- Government
  - Records Management
  - Web-based Constituent access
  - License Renewals
  - Accident Reporting
  - State Insurance Dept
  - Law Enforcement
  - Court Case Management
  - Public Access to Board Agenda
  - Tax Records

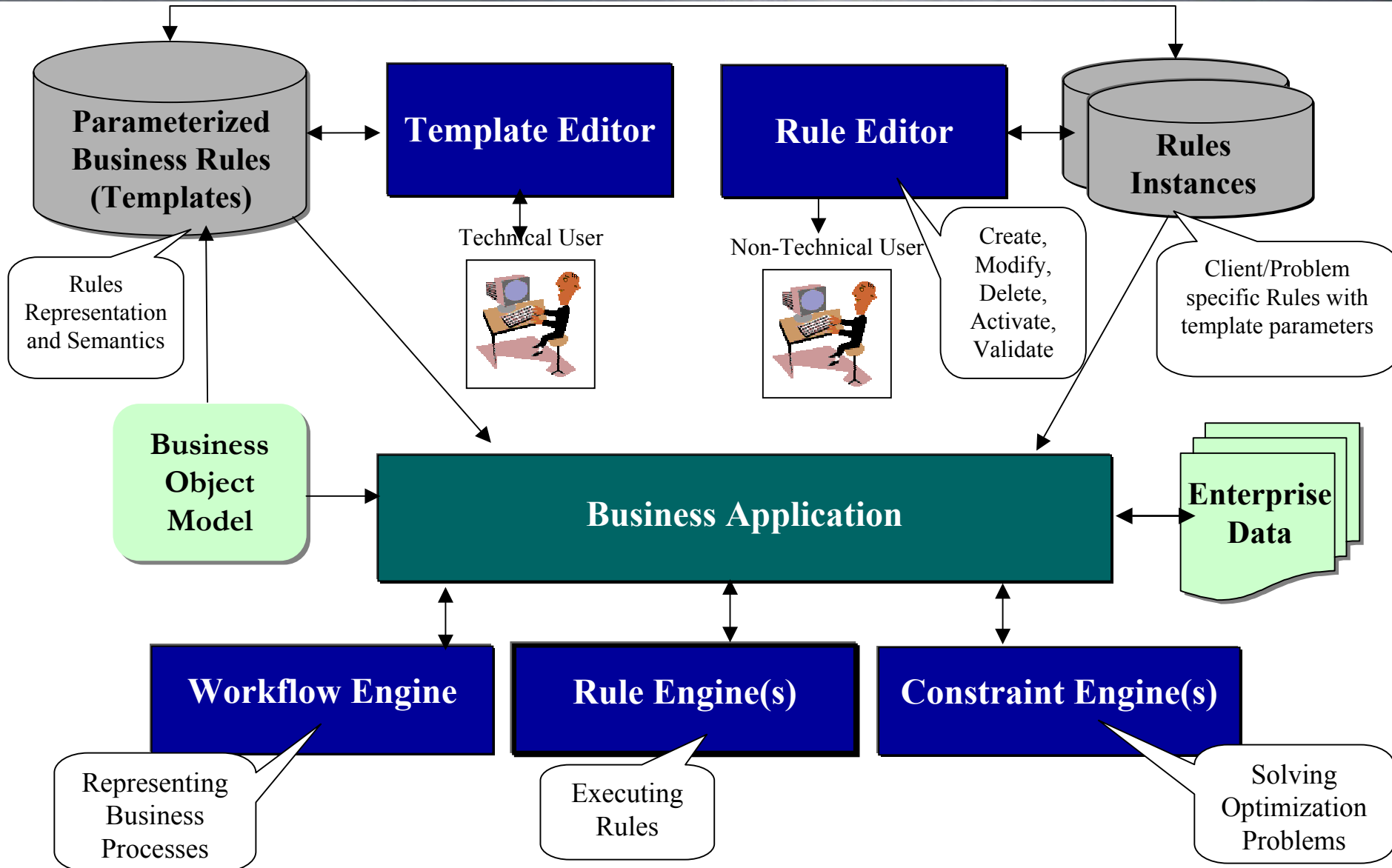
- A powerful framework for the rapid creation, deployment, and maintenance of business rule management systems
- Externalizes business rules from application code
- Allows business people to create/modify/deploy business rules
- Provides customers with a methodology and tools for building industry specific rule templates which in turn are used to create, test and maintain a diverse hierarchy of inter-related rules.

- Creation of thousands of semantically equal rules, instead of hundreds of templates (!)
- No consideration of the lifecycle of rules
- Absence of the rules consistency validation tools (!)
- Attempts to cover ALL possible business situations with rules instead of applying optimization technology(!)
- Do not invent: reuse LOB-specific template libraries built on top of LOB-specific standards (ACORD,MISMO,..)



- **Template-based Rules Repository:**
  - During rules harvesting classify *semantically similar rules* into templates
  - Real-life example: using the template technology, a Wall Street institution combined more than 3000 portfolio management rules into less than 300 templates
  - Define complex relationships between template parameters
- **Simplified Maintenance:**
  - Rules semantics kept only in a library of hundred templates supported by specialists, while thousands rules are supported by business users themselves.
  - Administrative roles accessing template and rule sets.

# Rules-based Application with Three Engines: Functional Scheme



Exigen Rules Studio - wflud [C:\Demos\wflud\project\wflud.project]

File Edit Search View Project Reports Tools Help

wflud

- Objects
  - BOM
  - Context
- Rules & Templates
  - CreditScore
    - CreditScoreRules
    - CreditScoreTemplates
  - OfferGeneration
    - OfferGenerationRules
    - OfferGenerationTemplates
  - BaseOfferParameters
    - BaseOfferParameterTemplates
    - BaseOfferParameterRules
  - Eligibility
    - EligibilityTemplates
    - Eligibility
  - Requirements
    - RequirementsTemplates
    - RequirementsRules
  - PricingAdjustments
  - Output
- Engines
  - CreditScoreEngine
  - OfferGenerationEngine
  - BaseOfferParametersEngine
  - EligibilityEngine
  - RequirementsEngine

All Categories

- Margin
- Loan Limits
- Property Types
- Minimal FICO
- Debt-To-Income
- Loan-To-Value

EligibilityTemplates | RequirementsTemplates | EligibilityEngine | OfferGenerationRules

RunDecisionEngine | TestDecisionEngine | DataDecisionEngine | BOM

wflud | Eligibility | BaseOfferParameterRules | BaseOfferParameterTemplates | RequirementsEngine

Rules & Templates/BaseOfferParameters/BaseOfferParameterRules

	Rule Status & Name	Rule Presentation	Template Name
1	<input checked="" type="checkbox"/> Set Prime Rate	Set current Prime Rate to <b>7.00%</b>	Prime Rate
2	<input checked="" type="checkbox"/> Margin for 110%HELOAN, 90%	For products <b>110% HELOAN, 90% HELOAN</b> with loan terms <b>12, 24, 48, 60, 84, 120</b> set Margin to <b>1.00%</b>	Set margin for product...
3	<input checked="" type="checkbox"/> Margin for 100%HELOC	For products <b>100% HELOC</b> with loan terms <b>12, 24, 48, 60, 84, 120</b> set Margin to <b>1.50%</b>	Set margin for product...
4	<input checked="" type="checkbox"/> Margin for 80%HELOAN	For products <b>80% HELOAN</b> with loan terms <b>120</b> set Margin to <b>2.00%</b>	Set margin for product...
5	<input checked="" type="checkbox"/> LoanRange 20-250 for terms 1	For products <b>110% HELOAN, 90% HELOAN, 100% HELOC</b> with loan terms <b>12, 24, 48, 60, 84, 120</b> set Loan	Set loan limits for pro...
6	<input checked="" type="checkbox"/> LoanRange 20-100 for terms 1	For products <b>80% HELOAN</b> with loan terms <b>120</b> set Loan Limits from <b>\$20,000.00</b> to <b>\$100,000.00</b>	Set loan limits for pro...
7	<input checked="" type="checkbox"/> Eligible Property Types	For products <b>110% HELOAN, 80% HELOAN</b> set eligible Property Types to <b>Single Family Detached,</b>	Set eligible Property T...
8	<input checked="" type="checkbox"/> Eligible Property Types ( Single	For products <b>90% HELOAN, 100% HELOC</b> set eligible Property Types to <b>Single Family Detached</b>	Set eligible Property T...
9	<input checked="" type="checkbox"/> Minimal FICO of 110% HELOAN	For products <b>110% HELOAN</b> set minimal FICO to <b>700</b>	Set minimal FICO for ...
10	<input checked="" type="checkbox"/> Minimal FICO of 90% HELOAN	For products <b>90% HELOAN</b> set minimal FICO to <b>600</b>	Set minimal FICO for ...
11	<input checked="" type="checkbox"/> Minimal FICO of 100% HELOC	For products <b>100% HELOC</b> set minimal FICO to <b>650</b>	Set minimal FICO for ...
12	<input checked="" type="checkbox"/> Minimal FICO of 80% HELOAN	For products <b>80% HELOAN</b> set minimal FICO to <b>560</b>	Set minimal FICO for ...
13	<input checked="" type="checkbox"/> DTI of 90%HELOAN	For products <b>90% HELOAN</b> set Maximum	Set maximum Debt-T

Home Equity

PRODUCT GROUPS

Home Equity

- 80% HELOAN
- 90% HELOAN
- 110% HELOAN
- 100% HELOC

Small Business

Mortgage

Print table

Save

	80% HELOAN	90% HELOAN	110% HELOAN	100% HELOC
<b>Available Terms</b>				
<b>Available product terms</b>	120	12,24,48,60,84,120	12,24,48,60,84,120	12,24,48,60,84,120
<b>Base Offers Parameters</b>				
<b>Margin by terms</b>	Loan Term List:120 Margin:2.00	Loan Term List:12,24,48,60,84,120 Margin:1.00	Loan Term List:12,24,48,60,84,120 Margin:1.00	Loan Term List:12,24,48,60,84,120 Margin:1.50
<b>Base Rate</b>	Loan Terms:120 Base Rate:7.00	Loan Terms:12,24,48,60,84,120 Base Rate:7.00	Loan Terms:12,24,48,60,84,120 Base Rate:7.00	Loan Terms:12,24,48,60,84,120 Base Rate:7.00
<b>Loan Limits by Terms</b>	Loan Term List:120 Loan Min:20,000.00 Loan Max:100,000.00	Loan Term List:12,24,48,60,84,120 Loan Min:20,000.00 Loan Max:250,000.00	Loan Term List:12,24,48,60,84,120 Loan Min:20,000.00 Loan Max:250,000.00	Loan Term List:12,24,48,60,84,120 Loan Min:20,000.00 Loan Max:250,000.00
<b>Eligible Property Types</b>	Single Family Detached,Condominium	Single Family Detached	Single Family Detached,Condominium	Single Family Detached
<b>Min FICO</b>	561	600	750	444
<b>Closing cost</b>				
<b>Max DTI ( Debt-To-Income )</b>	55.00	60.00		50.00
<b>Max LTV ( Loan-To-Value )</b>	80.00	90.00	110.00	100.00
<b>Requirements</b>				
<b>Income Verification</b>	W2 1 year, Pay Stubs 45 days, Employer Ltr			Previous Year W2 Pay Stubs 45 days
<b>Signature</b>	eSignature OK	eSignature OK	eSignature OK	Signature Needed
<b>Appraisal Unconditional</b>	Electronic	Electronic		Full Appraisal Needed
<b>Appraisal by Age</b>			Appraisal Requirement:New Appraisal Required Days:300	
<b>Title</b>	Title Insurance Needed	Title Insurance Needed		Title Search Needed

- Right rules organization, application of only necessary rules and rule engines
- Embracing different Inference engines:
  - Rete-based engines like JESS™ or ILOG™
  - Highly efficient inference engine based on new algorithms from parallel rules languages
- Multiple inter-dependent engines:
  - light-weight
  - re-entrant
  - scalable
- Configurable Run and Test components



- Ability to define and solve constraint satisfaction problems. Automatic formulation of optimization problems in rules and solving them with a built-in constraint engine
- Hard and Soft Rules
- Minimization of the total rule violations
- Rules Consistency and Coherence validation
  - Diagnose rules overlapping and under-covering
  - This feature is particularly important for complex classification rule tables that go far beyond simple if-then statements



- Rules themselves cannot describe ALL possible business situations and recommend the best solution
- Apply Optimization engine each time there are multiple alternatives and looking not for **a** solution, but for the **best** solution
- Integrate Rule Engine with different Optimization Engines (constraint-based, linear, other)
- Add sophisticated decision-support capabilities by applying the optimization engine against different optimization objectives defined in rules

- Integer, boolean, and floating point constrained variables
- All basic constraints and constrained expressions
- Generic reversible environment with highly efficient event notification and constraint propagation mechanisms
- Interpreter of symbolic constrained expressions
- Powerful pre-defined search algorithms (goals)
- Ability to write problem-specific constraints and search algorithms
- Built-In integration with rules frameworks
- Implementations in C++ and Java

- Ability to represent rules as constraints
- Use of both rules and constraint programming techniques inside the same framework to solve complex business problems that usually out of reach of regular rule engines
- Real-world examples

- Financial Portfolio Management
  - Use rules like “Technology Stocks should be within 20% and 35%” to define the target portfolio
  - Objective: keep all actual portfolios as close as possible to the target portfolio
- Integrated Engines:
  - Rule Engine warns about possible rule violations during sell/buy
  - Constraint Engine recommends the best combination of trade orders to minimize the total rules violation

- Loan Origination
  - Applying for a loan, a customer usually provides a desired loan amount, term, and a list of included borrowers with different credit scores
  - Objective: to avoid rejection or lengthy “what-iffing”, a bank allows to “*a little bit violate*” the requested parameters to find a loan with the minimal interest rate
- Integrated Engines:
  - Rule Engine defines all eligible loan products
  - Constraint Engine recommends the best combination of the loan amount, term, and borrowers to select the most suitable loan product

- Telecom Service Configuration
  - Personalized configuration of available calling plans and other wireless, local, long distance and Internet services
  - Rules-based marketing campaigns
- Integrated Engines:
  - Rule Engine determines cross/up selling opportunities
  - Rule Engine warns about possible rule violations
  - Optimization Engine recommends the best set of services that fit a customers' preferences and actual calling pattern
  - Rule and Optimization Engines work together with customer data to determine and deliver the best account management advice to the CSR desktop



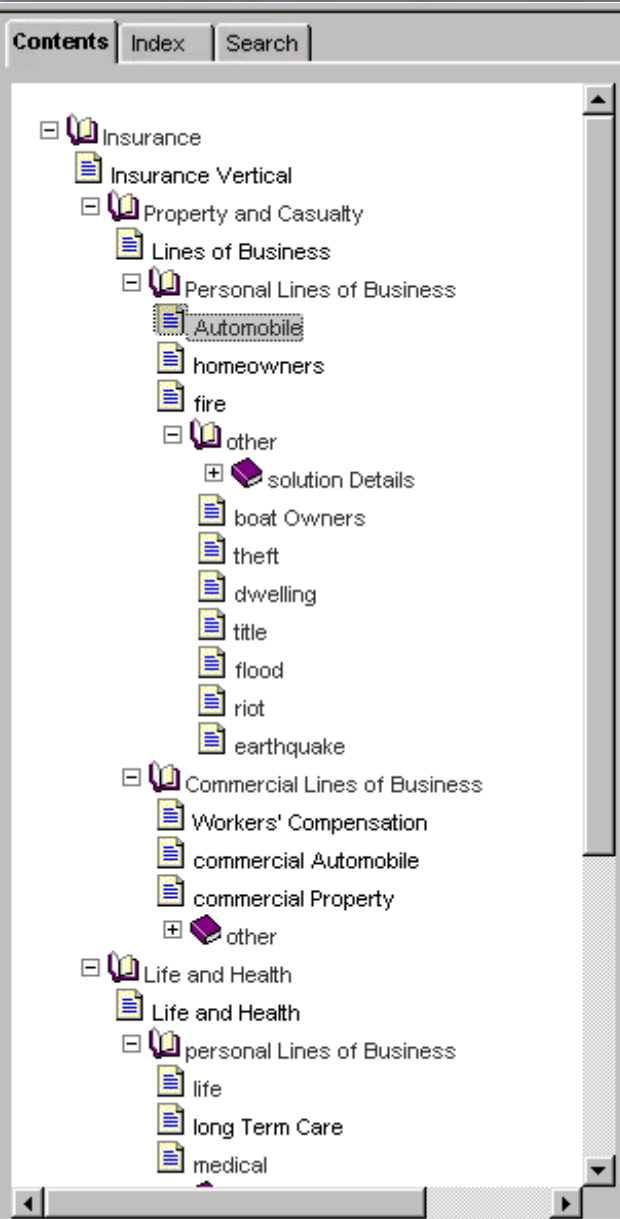
- Insurance Pricing Discount Calculation
  - According to the specified business rules, the customer is eligible to N different discounts
  - There is a rule/constraint that states that the total discount cannot be more than x%.
  - Objective: find a combination of the discounts that satisfies the “x%” constraint while maximizing/minimizing the premium
- Integrated Engines:
  - Rule engine figures out all eligible discounts
  - Optimization engine finds the best alternative for customer and company

- Hybrid use of rules and constraint technologies:

Rule Engine + Constraint Engine=  
 Online Decision Support

- Use Rules
  - to define and modify the business problem
- Use Constraints
  - to solve the optimization problem

- Workflow, Rules, and Optimization are powerful by themselves
- Integration in couples  
“Rules+Optimization” or “Workflow+Rules” produces valuable results
- Real efficiency when all three are combined



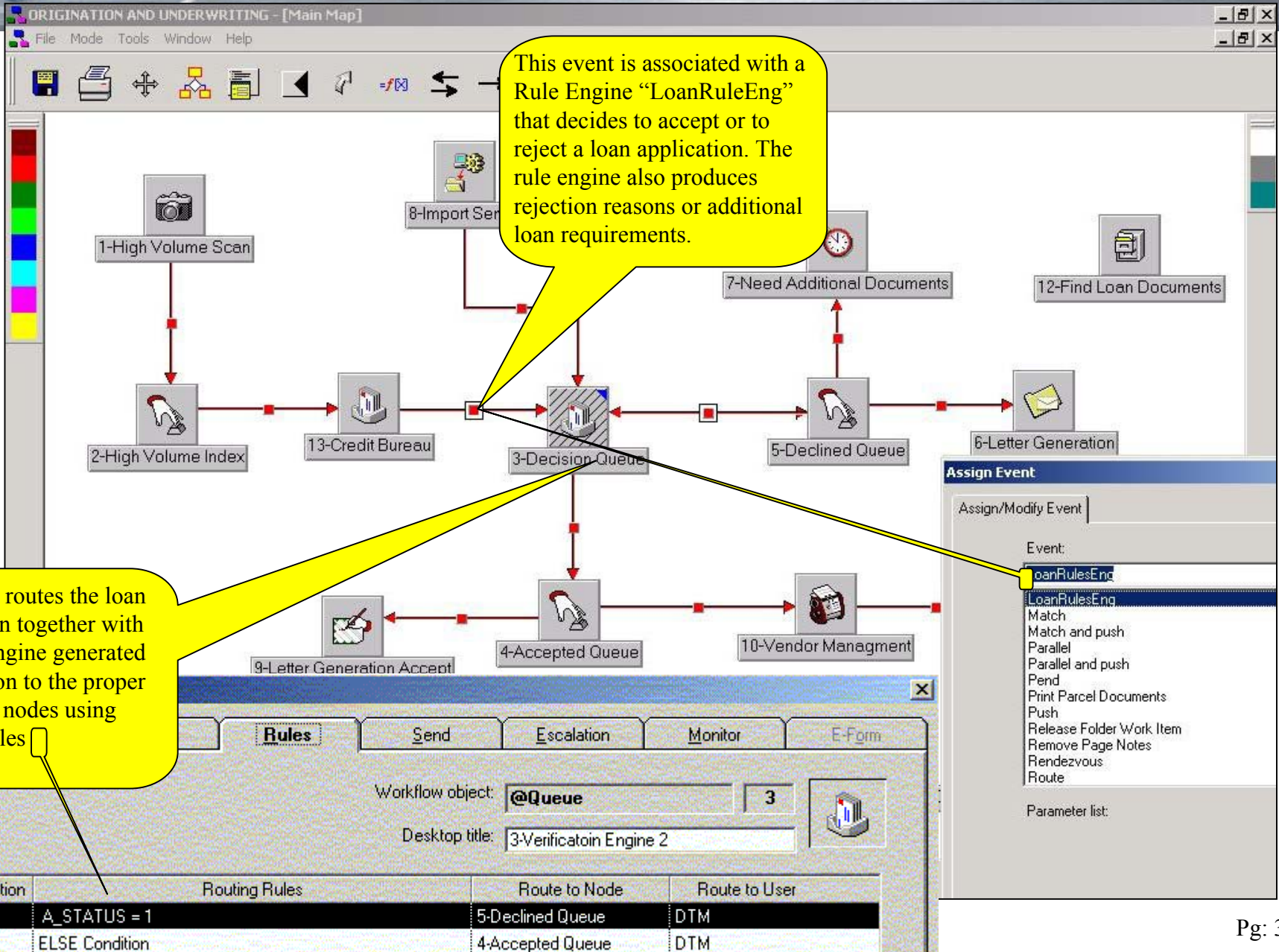
- The following are excerpts from a Business Process Library for insurance policy servicing for private passenger auto:
  - Incoming Requests
  - Inquiries
  - Endorsements
    - Change Vehicle
    - Add Driver
    - Add Vehicle
  - Rate Policy
  - Renewal
  - Follow-up

- **Policy:**
  - Mr.S drives a 1999 Lexus, Mrs. S drives a 1997 Acura, and their 17 year old son occasionally drives his mother’s Acura
- **Customer Request:**
  - Mrs. S trades in her Acura for a new Mercedes
- **Possible Consequences:**
  - The son used to be assigned to the Lexus as the riskiest driver for a car with the highest exposure
  - Now the Rule Engine gives the Mercedes the highest exposure
  - The Rule Engine assigns the son to the Mercedes
  - Their overall premium goes up to \$XXX and the appropriate rule requires a copy of the registration for the Mercedes . The Workflow Engine generates a new workitem to request the registration. The workitem will be escalated if the registration is not received within 4 days
  - If all of this occurred on December 27<sup>th</sup>, and new rating rules are scheduled for January 1<sup>st</sup>, this process may be repeated

- Previous process is an example of how Workflow engine works together with Rule and Constraint engines
- There are several logically connected processes:
  - Receive Customer Request (workflow service)
  - Receive Existing Insurance Policy (workflow service)
  - Recalculate Vehicle Exposures (rule service)
  - Reassign Drivers to Vehicles (rule service)
  - Recalculate Premium (rule and optimization services)
  - Generate and Fax Back Confirmation (workflow service)
  - Escalate (workflow service)
  - Follow-Up (workflow service)



# Example: An extract from a Loan Origination Workflow with a Built-in Rule Engine



- Associate Rule/Constraint Engines with workflow nodes to receive/produce/modify workflow items
- Use Rules/Constraints to define status and other variables of the workflow items
- Rule Engine can initiate workflow actions (e.g., send fax or email, put on hold, escalate), but should not execute them directly
- Use workflow Routing rules (not business rules!) to route the workflow items
- Treat Rules and/or Optimization Engines as Workflow Services

- The Exigen Framework automates document-intensive business processes through the use of three integrated intelligent engines:
  - **A Workflow Engine** to define and execute a business process
  - **A Rule Engine** to define, maintain and execute business rules
  - **An Optimization Engine** to find optimal solutions to business problems

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